

VETERANS INTEGRATED SERVICE NETWORK (VISN) 12 CARES OPTION B

THE SOUTHERN MARKET

The VISN 12 Southern Market incorporates most of the northern tip of Illinois and part of northwestern Indiana. Facilities included are the VA Chicago Healthcare System (Lakeside and West Side Divisions), the Hines VA Medical Center and the North Chicago VA Medical Center. The Lakeside and West Side facilities, which are six miles apart, were consolidated into a single system several years ago. The Southern Market encompasses two submarkets: the City of Chicago and the surrounding suburban area. The Chicago City Submarket is served by the VA Chicago Healthcare System. The Suburban Submarket is served by the Hines and North Chicago VA Medical Centers. The remainder of the Southern Market lies outside the perimeter of the Suburban Submarket – the Suburban Collar Zone -- and is sparsely populated. More than 90 percent of veterans in the Southern Market are within 30 minutes of primary care, and nearly 95 percent of Southern Market enrollees are within approximately one hour of acute inpatient services and specialty ambulatory services.

The VA Chicago Healthcare System

The Lakeside Division is located on a 4-acre campus in downtown Chicago and is not in a densely populated veteran community. It is affiliated with Northwestern University School of Medicine and also has training programs in dental, nursing and allied health. The West Side Division is located on a 13-acre campus in the west-end of Chicago. West Side serves a large concentration of veterans and is in a community with a demonstrated clinical need. It is affiliated with the University of Illinois College of Medicine. The VA Chicago Healthcare System is the parent facility for three community-based outpatient clinics (CBOCs): Chicago Heights and Woodlawn, Ill., and Crown Point, Ind.

The Hines VA Medical Center

Located on a 142-acre campus in Hines, Ill., the medical center is the largest in VISN 12. Special programs include a spinal cord injury (SCI) unit, an SCI residential care facility and a blind rehabilitation program. Hines is affiliated with the Loyola University Stritch School of Medicine. Hines is the parent facility for seven CBOCs: Aurora, Elgin, Joliet, La Salle, Manteno, Oak Park and Oak Lawn, Ill.

The North Chicago VA Medical Center

Located on a 226-acre campus in the community of North Chicago, Ill., this medical center is affiliated with Chicago Medical School, Finch University of Health Science. It also has training programs in nursing and allied health. North Chicago is the parent facility for three CBOCs: Evanston, Gurnee and McHenry, Ill. The Naval Training Center Great Lakes adjoins the VA Medical Center grounds, and staff members from the Naval Hospital receive training at the North Chicago VA facility. North Chicago is an important site for long-term care beds as it is strategically located between major population centers in the VISN.

PROJECTED NEEDS IN THE CHICAGO CITY SUBMARKET

The Chicago City Submarket is projected to experience a large decline in enrollees for VA care in 2010. The current number is 76,605; that number is projected to be 43,105 in 2010. A substantially greater concentration of veterans is projected for the West Side area in 2010 compared to Lakeside. This determination is based on the projected veteran population residing within a one-hour travel radius of West Side, compared to a one-hour travel radius of Lakeside.

Because the majority of medical care is provided in outpatient clinics and because of a decline in the projected veteran demand for inpatient care, there is a need for only one hospital in the City of Chicago in 2010 (for approximately 159 to 190 acute care beds).

THE VA CHICAGO HEALTHCARE SYSTEM
Lakeside Statistics **West Side Statistics**

	<u>2000</u> <u>2010</u>		<u>2000</u> <u>2010</u>	
Bed capacity	138*	inpatient discontinued	242**	177 (up to 201)
Inpatients treated	11,142	combined for the VA Chicago Healthcare System		
Occupancy rate	69%		80%	
Average daily census	87		175	
Outpatient visits	188,364	229,749	493,749	552,153
Number of employees	2.076 (full-time employee equivalent) for the VA Chicago Healthcare System			

* Acute bed capacity at Lakeside is 138, which includes 55 medical-surgical-rehabilitation, 17 surgical, 36 intermediate, 4 medical intensive care, 8 coronary care, 3 surgical intensive care and 15 23-hour observation beds.

** The acute bed capacity at West Side is 204, which includes 66 medical-surgical-rehabilitation, 16 surgical, 30 intermediate, 61 mental health, 4 medical intensive care, 4 coronary care, 8 surgical intensive care and 15 23-hour observation beds. In addition, there are 20 residential rehabilitation and 18 "hoptel" beds.

PROJECTED NEEDS IN THE SUBURBAN SUBMARKET

The Suburban Submarket is projected to have a greater workload and a greater need for beds in 2010 than the Chicago City Submarket. The Suburban Submarket and Suburban Collar Zone are projected to have 65,555 enrollees for VA care in 2010.

Hines Statistics **North Chicago Statistics**

	<u>2000</u> <u>2010</u>		<u>2000</u> <u>2010</u>	
Bed capacity	670	675 (up to 709)	574	528 (up to 598)
Inpatients treated	8,097		2,411	
Occupancy rate	68%		86%	
Average daily census	423		504	
Outpatient visits	550,135	641,793	355,063	385,572
Number of employees	2,365.1 (full-time employee equivalent)		1,199.1 (full-time employee equivalent)	

* The acute bed capacity at Hines is 226, which includes 72 medical-neurological-rehabilitation, 32 surgical, 29 intermediate, 44 mental health, 14 medical intensive care, 6 coronary care, 9 surgical intensive care and 20 23-hour observation beds. Special disability program beds include 68 acute SCI, 40 SCI residential care and 30 blind rehabilitation beds. In addition, there are 210 nursing home, 80 rehabilitation and 16 "hoptel" beds.

** The acute bed capacity at North Chicago is 154, which includes 7 medical-neurological-rehabilitation, 8 intermediate, 125 mental health, 10 medical intensive care and 4 23-hour observation beds. In addition, there are 194 nursing home, 26 residential rehabilitation, 186 domiciliary, 10 hospice and 4 "hoptel" beds.

FINAL OPTION B

The final option selected under the Capital Asset Realignment for Enhanced Services (CARES) process for the Southern Market is Option B. Under this option:

- The West Side Division of the VA Chicago Healthcare System will be remodeled (this is substantially less costly than constructing a new hospital). West Side will provide a total of 177 beds (with a bed capacity of up to 201), which includes 79 medical, 38 surgical and 40 inpatient psychiatric beds. An additional 20 beds also are allocated for residential rehabilitation. Inpatient services will be discontinued at the Lakeside Division, and a multi-specialty outpatient clinic will be established. The Lakeside property will be made available for enhanced use (other governmental and commercial uses). Any enhanced-use arrangement will be required to provide for a VA clinic at or near the current Lakeside location and be equipped to accommodate 229,749 visits in 2010.
- Hines will be renovated, including Blind Rehabilitation and Spinal Cord Injury Centers. The renovated facility will provide 675 beds (with a bed capacity of up to 709), which includes 225 acute care, 68 SCI, 238 nursing home, 30 long-term SCI residential care, 39 residential rehabilitation and 75 domiciliary beds. Hines will have no change in mission.
- The North Chicago VA Medical Center will be renovated and will provide 528 beds (with a bed capacity of up to 598), which includes 27 acute care, 248 nursing home, 67 long-term psychiatric and 186 domiciliary beds. Enhanced sharing opportunities with the Naval Hospital Great Lakes are planned.

