

Step 1, Workload

NAME OF FACILITY BEING STUDIED: CAVHCS (West)

Alternate # 2 Receive DOD wkld					Short description:			
Workload or Space Category	Baseline Wkld	Baseline workload from Millman for beds & stops	2012 projected Wkld	2022 Projected Wkld	% to be transferred	Year to begin transfer	Receiving Facility Name	Receiving Facility % contracted out
Inpatient Medicine	31	36	55	46	0			
Inpatient Surgery	3	6	10	8	0			
Inpatient Psych	0	2	1	1	100%	2002	CAVHCS - east	
Inpatient Dom	0	0	0	0				
Inpatient NHCU	0	21	23	23	100%	2002	CAVHCS-east	
Inpatient PR RTP		-	-	-				
Inpatient SCI		-	-	-				
Inpatient BRC		-	-	-				
Outpatient Primary Care		83,505	140,457	129,679	0			
Outpatient Specialty Care		36,123	124,268	121,232	0			
Outpatient Mental Health		13,455	14,272	14,010	0			
Ancillary & Diagnostics		68,135	98,788	97,057	0			
Research SPACE	N/A		N/A	N/A				
Admin SPACE	N/A		N/A	N/A				
Other SPACE	N/A		N/A	N/A				

Step 2, Space

Alternate 100% contract (med/ surg)	Receiving Facility Name: CAVHCS East				
Vacant Space in 2022 =	265,672	EU out space in 2022 =	0	Outleased space in 2022 =	2000
Workload or Space Category	Additional SF Needed (based on least amount yr)	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine	0				100%
Inpatient Surgery	0				100%
Inpatient Psych	0				
Inpatient Dom	0				
Inpatient NHCU	0				
Inpatient PR RTP	0				
Inpatient SCI	0				
Inpatient BRC	0				
Outpatient Primary Care	0				
Outpatient Specialty Care	0				
Outpatient Mental Health	0				
Ancillary & Diagnostics	0				
Research SPACE					
Admin SPACE					
Other SPACE					

= VSSC completed

= VISN completed

Step 2, Space

Alternate # 1 DOD	Receiving Facility # 1 Stay at CAVCHC west				
Vacant Space in 2022 =		EU out space in 2022 =		Outleased space in 2022 =	
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine	3405	3405	0	0	
Inpatient Surgery	2322	0	0	0	
Inpatient Psych					
Inpatient Dom					
Inpatient NHCU					
Inpatient PR RTP					
Inpatient SCI					
Inpatient BRC					
Outpatient Primary Care	DOD providin				
Outpatient Specialty Care	DOD providin				
Outpatient Mental Health					
Ancillary & Diagnostics					
Research SPACE					
Admin SPACE					
Other SPACE					

= VSSC completed

= VISN completed

Step 3, Vacant Space

Alternate 100% contract (med/ surg)	Name of Facility Being Studied: CAVHCS (West) transfer acute med/surg to CAVHCS -east & contract 100% of acute med & surg					
	Vacant SF (peak wkld yr -2008)	SF to be Demolished	SF to be for Enhanced Use	SF to be divested	SF to be outleased	Remaining Vacant
Existing MP 2022	7,216	0	0	0	70,373	
Newly vacated	2718				70,373	26531

= VSSC completed

= VISN completed

Alternate # 1 DOD	Name of Facility Being Studied: CAVHCS (West) DOD increase wkld at CAVHCS - west					
	Vacant SF (peak wkld yr -2008)	SF to be Demolished	SF to be for Enhanced Use	SF to be divested	SF to be outleased	Remaining Vacant
Existing MP 2022	7,216	0	0	0	70,373	
Newly vacated	2718				70,373	12779

= VSSC completed

= VISN completed

Step 4, Access

Alternate # 1 100% contract										
Name of Facility Being Studied: CAVHCS west										
CARES Category (Dom, Specialty Care or NHCU)	County Name	FY 2012 Workload (BDOC) (CS)	Travel time from County to Facility being studied	Workload to be transferred to CAVHCS (East)	Travel Time from County to CAVHCS (East)	Workload to be transferred to Facility B	Travel Time from County to Facility B	Workload to be transferred to Facility C	Travel Time from County to Facility C	New weighted Travel Time (calculated)
Dom*	MUSCOGEE	49	92	49	55					NA
Specialty	Montgomery	19720	0	0	51					NA
Specialty	MUSCOGEE	6,676	92	0	55					NA
Specialty	HOUSTON	5,950	114	0	109					NA
NHCU*	ELMORE	5,497	57	5497	59					NA
NHCU*	Troup	2606	102	2606	65					NA
NHCU*	Muscogee	711	92	49	55					NA
NHCU*	Montgomery	485	0	485	51					
* Dom & NHCU workload is already transferred to CAVHCS east - this is not a change is how the workload is handle										

Type	Current Access %	New Access %
Primary Care	62	72
Acute Care	53	80.2

 = VSSC completed

 = VISN completed

Step 4, Access

Alternate # 2 DOD										
Name of Facility Being Studied: CAVHCS West										
CARES Category (Dom, Specialty Care or NHCU)	County Name	FY 2012 Workload (BDOC)	Travel time from County to Facility being studied	Workload to be transferred to Facility A	Travel Time from County to Facility A	Workload to be transferred to Facility B	Travel Time from County to Facility B	Workload to be transferred to Facility C	Travel Time from County to Facility C	New weighted Travel Time (calculated)
NA										

Type	Current Access %	New Access %
Primary Care	62	72
Acute Care	53	65

= VSSC completed

= VISN completed

Step 5, Status Quo

Status Quo NEW

Facility being Reviewed: CAVHCS - West Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	23,556,123	23,707,561	23,739,423	23,778,349	23,743,801	23,647,088	23,508,539	23,320,328	23,004,955
Outpatient Op Cost	36,043,499	36,619,104	37,005,449	37,316,194	37,501,441	37,610,386	37,621,992	37,563,701	37,399,853
Non Clinical Categories	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	20,043	20,024	20,005	19,986	19,967	19,948	19,929	19,910	19,891
Non-Recurring Costs									
Estimated Capital Costs	2,747,795	2,700,735	2,654,481	2,609,019	2,564,335	2,520,417	2,477,251	2,434,824	2,393,124

Receiving Facility 1: CAVHCS - East Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	50,545,743	50,415,347	50,248,936	50,092,543	49,884,305	49,654,250	49,421,188	49,160,665	48,715,783
Outpatient Op Cost	24,783,673	25,018,650	25,167,957	25,276,447	25,322,070	25,328,897	25,298,116	25,230,427	25,072,806
Non Clinical Categories	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	2,468,702	2,466,353	2,464,006	2,461,662	2,459,320	2,456,980	2,454,642	2,452,306	2,449,973
Non-Recurring Costs									
Estimated Capital Costs	4,511,562	4,434,295	4,358,351	4,283,707	4,210,342	4,138,234	4,067,360	3,997,700	3,929,233

Status Quo

Facility being Reviewed: CAVHCS - West Campus

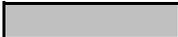
Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	23,556,123	23,707,562	23,739,424	23,778,349	23,743,803	23,647,087	23,508,539	23,320,328	23,004,955
Outpatient Op Cost	36,043,499	36,619,104	37,005,449	37,316,195	37,501,441	37,610,387	37,621,992	37,563,701	37,399,855
Non Clinical Categories	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	20,043	20,024	20,005	19,986	19,967	19,948	19,929	19,910	19,891

Non-Recurring Costs									
Estimated Capital Costs	2,747,795	2,700,735	2,654,481	2,609,019	2,564,335	2,520,417	2,477,251	2,434,824	2,393,124

Receiving Facility 1: CAVHCS - East Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	50,545,744	50,415,346	50,248,935	50,092,543	49,884,305	49,654,250	49,421,189	49,160,664	48,715,782
Outpatient Op Cost	24,783,673	25,018,649	25,167,957	25,276,447	25,322,070	25,328,896	25,298,117	25,230,427	25,072,806
Non Clinical Categories	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	2,681,142	2,668,741	2,658,356	2,649,174	2,641,728	2,669,068	2,665,614	2,670,443	2,688,633

Non-Recurring Costs									
Estimated Capital Costs	4,511,562	4,434,295	4,358,351	4,283,707	4,210,342	4,138,234	4,067,360	3,997,700	3,929,233

 = VSSC completed

Step 5, Status Quo

Status Quo NEW

Facility being Reviewed:

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	22,663,770	22,307,910	21,964,962	21,659,721	21,413,662	21,177,700	20,936,177	20,673,299	20,392,231
Outpatient Op Cost	37,186,942	36,951,513	36,687,731	36,431,548	36,208,260	35,980,112	35,728,526	35,455,474	35,163,646
Non Clinical Categories	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025
Vacant Space Op Cost	19,872	19,854	19,835	19,816	19,797	19,778	19,759	19,741	19,722

Non-Recurring Costs									
Estimated Capital Costs	2,352,138	2,311,854	2,272,260	2,233,344	2,195,095	2,157,500	2,120,550	2,084,232	2,048,536

Receiving Facility 1: CA'

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	48,258,105	47,816,586	47,410,805	47,080,728	46,814,220	46,561,248	46,317,122	46,050,086	45,774,548
Outpatient Op Cost	24,888,108	24,700,693	24,507,817	24,339,564	24,194,963	24,049,007	23,896,244	23,725,529	23,548,935
Non Clinical Categories	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659
Vacant Space Op Cost	2,447,642	2,445,313	2,442,986	2,440,662	2,438,340	2,436,020	2,433,702	2,431,386	2,429,073

Non-Recurring Costs									
Estimated Capital Costs	3,861,939	3,795,797	3,730,789	3,666,893	3,604,092	3,542,366	3,481,698	3,422,068	3,363,460

Step 5, Status Quo

Status Quo

Facility being Reviewed:

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	22,663,770	22,307,909	21,964,963	21,659,721	21,413,662	21,177,700	20,936,178	20,673,299	20,392,230
Outpatient Op Cost	37,186,943	36,951,514	36,687,731	36,431,548	36,208,261	35,980,112	35,728,525	35,455,473	35,163,646
Non Clinical Categories	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025
Vacant Space Op Cost	19,872	19,854	19,835	19,816	19,797	19,778	19,759	19,741	19,722

Non-Recurring Costs									
Estimated Capital Costs	2,352,138	2,311,854	2,272,260	2,233,344	2,195,095	2,157,500	2,120,550	2,084,232	2,048,536

Receiving Facility 1: CA'

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	48,258,104	47,816,587	47,410,806	47,080,729	46,814,220	46,561,247	46,317,122	46,050,085	45,774,548
Outpatient Op Cost	24,888,109	24,700,692	24,507,817	24,339,564	24,194,962	24,049,007	23,896,244	23,725,529	23,548,935
Non Clinical Categories	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659
Vacant Space Op Cost	2,689,456	2,710,175	2,730,861	2,746,121	2,759,249	2,771,404	2,784,578	2,799,857	2,819,777

Non-Recurring Costs									
Estimated Capital Costs	3,861,939	3,795,797	3,730,789	3,666,893	3,604,092	3,542,366	3,481,698	3,422,068	3,363,460

Step 5, Status Quo

Status Quo NEW

Facility being Reviewed:

Recurring Costs	
	2022
Inpatient Op Cost	20,150,806
Outpatient Op Cost	34,877,004
Non Clinical Categories	1,236,847
Vacant Space Op Cost	19,703

Non-Recurring Costs	
Estimated Capital Costs	2,013,452

Receiving Facility 1: CA'

Recurring Costs	
	2022
Inpatient Op Cost	45,522,603
Outpatient Op Cost	23,370,549
Non Clinical Categories	2,233,531
Vacant Space Op Cost	2,426,762

Non-Recurring Costs	
Estimated Capital Costs	3,305,856

Status Quo

Facility being Reviewed:

Recurring Costs	
	2022
Inpatient Op Cost	20,150,807
Outpatient Op Cost	34,877,003
Non Clinical Categories	1,236,847
Vacant Space Op Cost	19,703

Non-Recurring Costs	
Estimated Capital Costs	2,013,452

Receiving Facility 1: CA'

Recurring Costs	
	2022
Inpatient Op Cost	45,522,602
Outpatient Op Cost	23,370,549
Non Clinical Categories	2,233,531
Vacant Space Op Cost	2,833,819

Non-Recurring Costs	
Estimated Capital Costs	3,305,856

Step 5, Market Plan costs

Market Plan NEW

Facility being Reviewed: CAVHCS - West Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	29,521,259	29,322,709	27,512,012	27,600,078	27,551,314	27,382,002	27,138,021	26,793,659	26,220,732
Outpatient Op Cost	38,470,439	39,302,109	37,636,951	37,934,222	37,394,702	37,383,537	37,300,474	37,238,001	37,073,736
Non Clinical Op Cost	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	14,436	14,106	13,799	13,537	13,306	18,770	22,544	22,334	22,198
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	7,903,556	0	0	0	0	0	0
Renovate	1,792,971	0	3,351,156	851,209	0	0	0	0	0
Leases	0	0	605,510	0	0	0	0	0	0
Vacant Space Demolitic	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

Receiving Facility 1: CAVHCS - East Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	46,426,810	45,036,618	44,857,171	44,686,664	44,492,403	44,321,904	44,136,839	43,951,235	43,641,595
Outpatient Op Cost	24,211,673	23,675,839	23,816,234	23,634,814	22,970,758	21,959,605	21,915,581	21,841,677	21,689,141
Non Clinical Op Cost	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	1,503,042	180,163	172,790	166,255	160,803	173,581	170,140	170,935	178,278
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	5,908,547	2,196,164	2,158,551	1,669,396	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolitic	0	1,888,736	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

**Market Plan
OLD**

Facility being Reviewed: CAVHCS - West Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	29,521,259	29,322,709	27,512,012	27,600,078	27,551,314	27,382,002	27,138,021	26,793,659	26,220,732
Outpatient Op Cost	38,470,439	39,302,109	37,636,951	37,934,222	37,394,702	37,383,537	37,300,474	37,238,001	37,073,736
Non Clinical Op Cost	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	14,436	14,106	13,799	13,537	13,306	18,770	22,544	22,334	22,198
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	657,674	646,269	635,088	624,168	613,478	612,731	609,259	599,127	589,289

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	7,903,556	0	0	0	0	0	0
Renovate	1,792,971	0	3,351,156	851,209	0	0	0	0	0
Leases	0	0	605,510	0	0	0	0	0	0
Vacant Space Demolitic	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

Receiving Facility 1: CAVHCS - East Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	46,426,810	45,036,618	44,857,171	44,686,664	44,492,403	44,321,904	44,136,839	43,951,235	43,641,595
Outpatient Op Cost	24,211,673	23,675,839	23,816,234	23,634,814	22,970,758	21,959,605	21,915,581	21,841,677	21,689,141
Non Clinical Op Cost	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	1,503,042	180,163	172,790	166,255	160,803	173,581	170,140	170,935	178,278
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	2,595,027	2,541,204	2,490,332	2,441,550	2,395,269	2,380,876	2,339,297	2,305,593	2,283,714

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	5,908,547	2,196,164	2,158,551	1,669,396	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolitic	0	1,888,736	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

Market Plan NEW
 Facility being Reviewed

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	25,598,324	24,609,633	23,992,313	23,440,459	22,991,373	22,569,084	22,156,450	21,655,305	21,140,129	20,700,564
Outpatient Op Cost	36,902,668	36,672,870	36,416,438	36,170,400	35,953,364	35,733,688	35,491,839	35,230,577	34,949,785	34,688,753
Non Clinical Op Cost	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025	1,236,847
Vacant Space Op Cost	20,224	19,975	19,689	19,250	18,937	18,530	18,168	21,211	25,165	27,736
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

Receiving Facility 1: CA

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	43,317,688	43,028,711	42,768,105	42,566,289	42,402,913	42,245,517	42,100,539	41,941,968	41,785,778	41,631,692
Outpatient Op Cost	21,747,176	21,584,644	21,424,081	21,301,241	21,181,047	21,071,456	20,951,254	20,821,057	20,683,933	20,622,253
Non Clinical Op Cost	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659	2,233,531
Vacant Space Op Cost	176,872	185,004	192,811	197,797	201,596	204,782	208,262	212,490	218,510	221,806
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

**Market Plan
OLD**

Facility being Reviewed

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	25,598,324	24,609,633	23,992,313	23,440,459	22,991,373	22,569,084	22,156,450	21,655,305	21,140,129	20,700,564
Outpatient Op Cost	36,902,668	36,672,870	36,416,438	36,170,400	35,953,364	35,733,688	35,491,839	35,230,577	34,949,785	34,688,753
Non Clinical Op Cost	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025	1,236,847
Vacant Space Op Cost	20,224	19,975	19,689	19,250	18,937	18,530	18,168	21,211	25,165	27,736
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	576,463	566,757	557,147	547,430	538,083	528,726	519,595	516,447	515,004	511,331

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

Receiving Facility 1: CA

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	43,317,688	43,028,711	42,768,105	42,566,289	42,402,913	42,245,517	42,100,539	41,941,968	41,785,778	41,631,692
Outpatient Op Cost	21,747,176	21,584,644	21,424,081	21,301,241	21,181,047	21,071,456	20,951,254	20,821,057	20,683,933	20,622,253
Non Clinical Op Cost	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659	2,233,531
Vacant Space Op Cost	176,872	185,004	192,811	197,797	201,596	204,782	208,262	212,490	218,510	221,806
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	2,247,428	2,228,074	2,208,731	2,185,114	2,160,012	2,134,402	2,109,827	2,087,057	2,067,875	2,044,526

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, 100% contract

100% Contract NEW

Facility being Reviewed: CAVHCS - West Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	1,160,316	1,159,213	1,158,109	1,157,007	1,155,907	1,154,807	1,153,708	1,152,610	1,151,514
Outpatient Op Cost	38,470,439	39,302,109	37,636,951	37,934,222	37,394,701	37,495,218	37,493,513	37,433,706	37,272,482
Non Clinical Op Cost	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	138,431	135,978	133,583	131,271	129,022	126,832	124,683	122,580	120,572
Savings/Cost/Profit	3,870,722	6,767,226	6,119,352	5,761,685	5,337,057	4,771,870	4,392,324	3,955,757	3,615,106

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	1,003,617	4,210,751	0	0	0	854,813	0	0
Renovate	277,935	111,619	3,351,156	851,209	0	0	0	0	0
Leases	0	0	605,510	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, 100% contract

Receiving Facility 1: CAVHCS - East Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	74,432,999	73,936,369	73,552,136	73,503,794	73,266,021	72,909,233	72,450,688	71,874,905	70,894,220
Outpatient Op Cost	24,211,673	23,704,049	23,844,641	23,662,983	22,998,161	21,985,787	21,941,688	21,867,715	21,714,963
Non Clinical Op Cost	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	1,536,876	213,418	205,475	198,380	192,378	204,615	200,643	200,915	207,744
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	5,908,547	2,196,164	2,158,551	1,669,396	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	1,888,736	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

**100% contract
OLD**

Facility being Reviewed: CAVHCS - West Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	1,160,316	1,159,213	1,158,109	1,157,007	1,155,907	1,154,807	1,153,708	1,152,610	1,151,514
Outpatient Op Cost	38,470,439	39,302,109	37,636,951	37,934,222	37,394,701	37,383,537	37,300,474	37,238,001	37,073,736
Non Clinical Op Cost	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	138,431	135,978	133,583	131,271	129,022	132,505	134,331	132,207	130,189
Savings/Cost/Profit	3,870,721	6,731,761	6,084,969	5,728,348	5,304,736	4,740,533	4,361,941	3,926,299	3,586,545

Recurring Savings									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Savings/Cost/Profit	870,270	855,224	840,464	826,027	811,880	807,735	800,923	787,509	774,444

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	5,197,179	0	0	0	854,813	0	0
Renovate	1,649,712	111,619	3,351,156	851,209	0	0	0	0	0
Leases	0	0	605,510	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, 100% contract

Receiving Facility 1: CAVHCS - East Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	74,432,999	73,936,369	73,552,136	73,503,794	73,266,021	72,909,233	72,450,688	71,874,905	70,894,220
Outpatient Op Cost	24,211,673	23,704,049	23,844,641	23,662,983	22,998,161	21,985,787	21,941,688	21,867,715	21,714,963
Non Clinical Op Cost	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	1,536,876	213,418	205,475	198,380	192,378	204,615	200,643	200,915	207,744
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	2,653,037	2,598,221	2,546,372	2,496,630	2,449,406	2,434,086	2,391,596	2,356,996	2,334,237

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	5,908,547	2,196,164	2,158,551	1,669,396	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	1,888,736	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, 100% contract

100% Contract NEW

Facility being Reviewed: CA'

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	1,150,418	1,149,324	1,148,229	1,147,138	1,146,046	1,144,956	1,143,867	1,142,778	1,141,691	1,140,605
Outpatient Op Cost	37,065,634	36,837,981	36,579,032	36,329,499	36,111,681	35,889,023	35,647,189	35,383,652	35,097,249	34,820,559
Non Clinical Op Cost	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025	1,236,847
Vacant Space Op Cost	118,611	116,663	114,739	112,821	110,930	109,076	107,248	105,459	103,704	101,978
Savings/Cost/Profit	3,149,196	2,282,116	2,212,632	2,145,264	2,079,947	2,016,618	1,955,218	1,895,687	1,837,968	1,782,007

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, 100% contract

Receiving Facility 1: CAVHC

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	69,835,844	68,778,403	67,774,044	66,907,543	66,211,312	65,548,199	64,882,336	64,154,843	63,386,250	62,702,321
Outpatient Op Cost	21,773,090	21,610,351	21,449,583	21,326,589	21,206,243	21,096,495	20,976,142	20,845,801	20,708,505	20,646,723
Non Clinical Op Cost	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659	2,233,531
Vacant Space Op Cost	205,843	213,479	220,789	225,296	228,633	231,340	234,373	238,162	243,734	246,590
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

**100% contract
OLD**

Facility being Reviewed: CA

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	1,150,418	1,149,324	1,148,229	1,147,138	1,146,046	1,144,956	1,143,867	1,142,778	1,141,691	1,140,605
Outpatient Op Cost	36,902,667	36,672,871	36,416,438	36,170,400	35,953,364	35,733,688	35,491,839	35,230,577	34,949,786	34,688,753
Non Clinical Op Cost	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025	1,236,847
Vacant Space Op Cost	126,365	124,298	122,226	120,030	117,991	115,888	113,859	111,813	109,875	107,394
Savings/Cost/Profit	3,121,505	2,255,268	2,186,601	2,120,025	2,055,477	1,992,893	1,932,215	1,873,385	1,816,345	1,761,043

Recurring Savings										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Savings/Cost/Profit	758,448	745,625	732,951	720,223	707,917	695,651	683,661	671,789	660,243	647,907

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, 100% contract

Receiving Facility 1: CAVHC

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	69,835,844	68,778,403	67,774,044	66,907,543	66,211,312	65,548,199	64,882,336	64,154,843	63,386,250	62,702,321
Outpatient Op Cost	21,773,090	21,610,351	21,449,583	21,326,589	21,206,243	21,096,495	20,976,142	20,845,801	20,708,505	20,646,723
Non Clinical Op Cost	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659	2,233,531
Vacant Space Op Cost	205,843	213,479	220,789	225,296	228,633	231,340	234,373	238,162	243,734	246,590
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	2,297,100	2,276,896	2,256,702	2,232,263	2,206,368	2,179,936	2,154,595	2,131,072	2,111,122	2,087,020

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, Alt 1 costs

Alt 1 DOD NEW

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	30,303,062	30,103,037	29,655,222	29,741,395	29,690,618	27,330,476	29,275,951	28,947,420	28,385,101
Outpatient Op Cost	44,078,524	53,207,709	51,301,206	51,636,985	51,824,013	51,814,282	50,313,709	50,224,407	49,997,192
Non Clinical Op Cost	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	64,400	153,719	2,559	2,490	2,448	8,098	12,055	12,025	12,065
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	1,905,713	1,638,407	0	0	1,312,152	1,289,679	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolitid	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	5,919,280	9,993,652	10,839,184	10,509,161	10,189,187	9,878,955	9,578,168	9,286,540	9,003,791

Receiving Facility 1: CAVHCS - East Campus

Step 5, Alt 1 costs

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	46,426,810	45,036,618	44,857,171	44,686,665	44,492,403	44,321,904	44,136,840	43,951,235	43,641,596
Outpatient Op Cost	24,211,673	23,675,839	23,816,235	23,634,814	22,970,758	21,959,607	21,915,581	21,841,677	21,689,140
Non Clinical Op Cost	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	1,503,042	180,163	172,790	166,255	160,803	173,581	170,140	170,935	178,278
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	5,908,547	2,196,164	2,158,551	1,669,396	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolitic	0	1,888,736	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Alternative #1 DOD

Facility being Reviewed: CAVHCS - West Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	30,303,062	30,103,037	31,205,195	31,297,623	31,244,840	28,725,251	30,806,190	30,459,382	29,862,612
Outpatient Op Cost	44,078,524	51,990,749	51,288,168	51,631,354	51,821,567	51,813,414	50,389,214	50,296,902	50,060,719
Non Clinical Op Cost	1,258,223	1,257,026	1,255,829	1,254,635	1,253,441	1,252,248	1,251,056	1,249,866	1,248,677
Vacant Space Op Cost	39,316	2,671	2,559	2,490	2,448	8,098	12,055	12,025	12,065
Savings/Cost/Profit	2,406,762	4,708,969	4,565,594	4,426,584	4,291,807	4,161,134	4,034,439	3,911,602	3,792,504

Recurring Savings									
Savings/Cost/Profit	700,332	626,662	615,817	605,227	594,862	594,433	591,274	581,451	571,916

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	1,905,713	111,619	0	0	1,312,152	1,289,679	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	3,507,914	38,997,496	49,312,479	47,811,052	46,355,340	44,943,950	43,575,533	42,248,780	40,962,424

Step 5, Alt 1 costs

Receiving Facility 1: CAVHCS - East Campus

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	46,426,810	45,036,618	44,857,171	44,686,665	44,492,403	44,321,904	44,136,840	43,951,235	43,641,596
Outpatient Op Cost	24,211,673	23,675,839	23,816,235	23,634,814	22,970,758	21,959,607	21,915,581	21,841,677	21,689,140
Non Clinical Op Cost	2,272,133	2,269,971	2,267,811	2,265,652	2,263,497	2,261,343	2,259,192	2,257,042	2,254,895
Vacant Space Op Cost	1,503,042	180,163	172,790	166,255	160,803	173,581	170,140	170,935	178,278
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	2,595,027	2,541,204	2,490,332	2,441,550	2,395,269	2,380,876	2,339,297	2,305,593	2,283,714

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	5,908,547	2,196,164	2,158,551	1,669,396	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolitic	0	1,888,736	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, Alt 1 costs

Alt 1 DOD NEW

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	27,765,383	27,124,944	26,508,470	25,946,237	25,495,923	25,099,630	24,667,152	24,183,659	23,645,632	23,186,345
Outpatient Op Cost	49,750,667	49,449,250	50,016,879	49,708,412	49,435,796	49,161,224	48,858,853	48,535,454	48,189,889	47,863,337
Non Clinical Op Cost	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025	1,236,847
Vacant Space Op Cost	10,723	11,179	31,896	33,908	35,586	37,101	38,741	40,401	44,222	49,119
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	8,729,651	8,463,857	8,643,961	8,380,777	8,125,606	7,878,204	7,638,335	7,405,769	7,180,284	6,961,664

Receiving Facility 1: CA

Step 5, Alt 1 costs

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	43,317,688	43,028,711	42,768,106	42,566,289	42,402,913	42,245,517	42,100,540	41,941,968	41,785,778	41,631,693
Outpatient Op Cost	21,747,177	21,584,643	21,424,080	21,301,241	21,181,046	21,071,457	20,951,254	20,821,055	20,683,934	20,622,254
Non Clinical Op Cost	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659	2,233,531
Vacant Space Op Cost	176,872	185,004	192,811	197,797	201,596	204,782	208,262	212,490	218,510	221,806
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, Alt 1 costs

Alternative #1

Facility being Reviewed

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	29,205,672	28,526,887	27,873,331	27,277,136	26,799,539	26,379,801	25,921,102	25,408,546	24,837,585	24,350,457
Outpatient Op Cost	49,803,394	49,491,608	50,056,913	49,739,774	49,459,598	49,177,504	48,866,894	48,534,912	48,180,304	47,844,693
Non Clinical Op Cost	1,247,489	1,246,302	1,245,116	1,243,932	1,242,748	1,241,565	1,240,384	1,239,204	1,238,025	1,236,847
Vacant Space Op Cost	10,723	11,179	31,896	33,908	35,586	37,101	38,741	40,401	44,222	49,119
Savings/Cost/Profit	3,677,033	3,565,078	3,840,553	3,723,618	3,610,245	3,500,323	3,393,748	3,290,418	3,190,234	3,093,100

Recurring Savings										
Savings/Cost/Profit	560,173	551,676	578,076	572,561	566,628	560,568	554,868	549,349	547,678	547,992

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	39,715,233	38,506,015	12,635,225	12,250,518	11,877,524	11,515,887	11,165,260	10,825,309	10,495,709	10,176,144

Step 5, Alt 1 costs

Receiving Facility 1: CA

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	43,317,688	43,028,711	42,768,106	42,566,289	42,402,913	42,245,517	42,100,540	41,941,968	41,785,778	41,631,693
Outpatient Op Cost	21,747,177	21,584,643	21,424,080	21,301,241	21,181,046	21,071,457	20,951,254	20,821,055	20,683,934	20,622,254
Non Clinical Op Cost	2,252,749	2,250,606	2,248,464	2,246,325	2,244,188	2,242,053	2,239,919	2,237,788	2,235,659	2,233,531
Vacant Space Op Cost	176,872	185,004	192,811	197,797	201,596	204,782	208,262	212,490	218,510	221,806
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	2,247,428	2,228,074	2,208,731	2,185,114	2,160,012	2,134,402	2,109,827	2,087,057	2,067,875	2,044,526

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 6, Capital Cost Summary

Summary NEW				
Capital Costs Summary	Status Quo	Original Market Plan	100% Contract	Alternate 1
Facility Being Reviewed: CAVHCS - West Campus				
New Construction	-	\$ 7,903,556	\$ 6,069,181	\$ 0
Renovation	-	\$ 5,995,336	\$ 4,591,919	\$ 6,145,951
Total	-	\$ 13,898,892	\$ 10,661,100	\$ 6,145,951
Receiving Facility 1: CAVHCS - East Campus				
New Construction	-	-	\$ 0	\$ 0
Renovation	-	\$ 11,932,658	\$ 11,932,658	\$ 11,932,658
Total	-	\$ 11,932,658	\$ 11,932,658	\$ 11,932,658

SUMMARY OLD

Capital Cost Summary	Status Quo (Plus capital)	Original Market Plan	100% Contract	Alt 1 DOD
Facility Being Reviewed: CAVHCS - West Campus				
New Construction	-	\$ 7,903,556	\$ 6,051,992	\$ 0
Renovation	-	\$ 5,995,336	\$ 5,963,696	\$ 4,619,163
Total	-	\$ 13,898,892	\$ 12,015,688	\$ 4,619,163
Receiving Facility 1: CAVHCS - East Campus				
New Construction	-	-	\$ 0	\$ 0
Renovation	-	\$ 11,932,658	\$ 11,932,658	\$ 11,932,658
Total	-	\$ 11,932,658	\$ 11,932,658	\$ 11,932,658

Step 6, Life Cycle Costs

SUMMARY NEW

Life Cycle Costs	Status Quo	Original Market Plan	100% Contract	Alternate 1
Facility Being Reviewed: CAVHCS - West Campus				
Recurring	\$ 1,144,778,973	\$ 1,199,906,501	\$ 813,967,629	\$ 1,486,728,793
Non Recurring	\$ 44,890,942	\$ 14,504,402	\$ 11,266,610	\$ -158,460,075
Total	\$ 1,189,669,915	\$ 1,214,410,903	\$ 825,234,239	\$ 1,328,268,718
Receiving Facility 1: CAVHCS - East Campus				
Recurring	\$ 1,472,773,911	\$ 1,290,142,638	\$ 1,782,824,143	\$ 1,290,142,645
Non Recurring	\$ 73,705,742	\$ 13,821,394	\$ 13,821,394	\$ 13,821,394
Total	\$ 1,546,479,653	\$ 1,303,964,032	\$ 1,796,645,537	\$ 1,303,964,039
Combined Total	\$ 2,736,149,568	\$ 2,518,374,935	\$ 2,621,879,776	\$ 2,632,232,757

SUMMARY

Life Cycle Costs	Status Quo (Plus capital)	Original Market Plan	100% Contract (med/ surg)	Alt 1 DOD
Facility Being Reviewed: CAVHCS - West Campus				
Recurring	\$ 1,144,778,979	\$ 1,188,942,435	\$ 796,924,384	\$ 1,569,354,871
Non Recurring	\$ 44,890,942	\$ 14,504,402	\$ 12,621,198	\$ -522,258,629
Total	\$ 1,189,669,921	\$ 1,203,446,837	\$ 809,545,582	\$ 1,047,096,242
Receiving Facility 1: CAVHCS - East Campus				
Recurring	\$ 1,472,773,906	\$ 1,246,896,730	\$ 1,738,630,488	\$ 1,246,896,737
Non Recurring	\$ 73,705,742	\$ 13,821,394	\$ 13,821,394	\$ 13,821,394
Total	\$ 1,546,479,648	\$ 1,260,718,124	\$ 1,752,451,882	\$ 1,260,718,131
Combined Total	\$ 2,736,149,569	\$ 2,464,164,961	\$ 2,561,997,464	\$ 2,307,814,373

LCC -less is better

Step 6, Net Present Value

NPV	Status Quo	Original Market Plan	100% Contract	Alternate 1
Facility Being Reviewed: CAVHCS - West Campus				
Recurring	-	\$ -55,127,528	\$ 330,811,344	\$ -341,949,820
Non Recurring	-	\$ 30,386,540	\$ 33,624,332	\$ 203,351,017
Total	-	\$ -24,740,988	\$ 364,435,676	\$ -138,598,803
Receiving Facility 1: CAVHCS - East Campus				
Recurring	-	\$ 182,631,273	\$ -310,050,232	\$ 182,631,266
Non Recurring	-	\$ 59,884,348	\$ 59,884,348	\$ 59,884,348
Total	-	\$ 242,515,621	\$ -250,165,884	\$ 242,515,614
Combined Total		\$ 217,774,633	\$ 114,269,792	\$ 103,916,811

SUMMARY

Net Present Value	Status Quo (Plus capital)	Original Market Plan	100% Contract (med/ surg)	Alt 1 DOD
Facility Being Reviewed: CAVHCS - West Campus				
Recurring	-	\$ -44,163,456	\$ 347,854,595	\$ -424,575,892
Non Recurring	-	\$ 30,386,540	\$ 32,269,744	\$ 567,149,571
Total	-	\$ -13,776,916	\$ 380,124,339	\$ 142,573,679
Receiving Facility 1: CAVHCS - East Campus				
Recurring	-	\$ 225,877,176	\$ -265,856,582	\$ 225,877,169
Non Recurring	-	\$ 59,884,348	\$ 59,884,348	\$ 59,884,348
Total	-	\$ 285,761,524	\$ -205,972,234	\$ 285,761,517
Combined Total		\$ 271,984,608	\$ 174,152,105	\$ 428,335,196

NAME OF FACILITY BEING STUDIED: CAVHCS West

<p>Preferred alternative description and rationale:</p>	<p>See narrative</p>			
	<p>Status Quo</p>	<p>Original Market Plan</p>	<p>100% Contract</p>	<p>Alternate # 1</p>
<p>Short Description:</p>				
<p>Total Construction Costs - CAVHCS west</p>	<p>-</p>	<p>\$ 13,898,892</p>	<p>\$ 10,661,100</p>	<p>\$ 6,145,951</p>
<p>Life Cycle Costs Combined west & east</p>	<p>\$ 2,736,149,568</p>	<p>\$ 2,518,374,935</p>	<p>\$ 2,621,879,776</p>	<p>\$ 2,632,232,757</p>
<p>Impact on Access</p>				
<p>Impact on Quality</p>				
<p>Impact on Staffing & Community</p>				

NAME OF FACILITY BEING STUDIED: CAVHCS West

<p>Preferred alternative description and rationale:</p>	<p>See narrative</p>			
	<p>Status Quo</p>	<p>Original Market Plan</p>	<p>100% Contract</p>	<p>Alternate # 1</p>
<p>Impact on Research and Education</p>				
<p>Optimizing Use of Resources</p>				
<p>Support other Missions of VA</p>				
<p>Other significant considerations</p>				

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Alternate # 2

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Alternate # 2