

**Table 10. Descriptive Analysis of VISN 3 Resiliency and Continuity of Operations Capabilities**

<b>Item</b>	<b>Mean (SD)</b>	<b>N(%)</b>	<b>Item</b>	<b>Mean (SD)</b>	<b>N(%)</b>
<b>Maintaining Access to Facility for Critical Staff</b>	2.80 (.45)		<b>Fuel, Fuel Storage, and Fuel Pumps for Generators, Heating and Vehicles</b>	2.00 (1.00)	
Exemplary		1 (20.0)	Exemplary		2 (40.0)
Excellent			Excellent		1 (20.0)
Developed		4 (80.0)	Developed		2 (40.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
<b>Maintaining Authorized Leadership (Leadership Succession)</b>	2.60 (.55)		<b>Emergency Water Conservation</b>	2.60 (.89)	
Exemplary			Exemplary		1 (20.0)
Excellent		2 (40.0)	Excellent		
Developed		3 (60.0)	Developed		4 (80.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
<b>Maintaining Employee Welfare and Personal Preparedness</b>	2.60 (.55)		<b>Emergency Potable Water Supply</b>	2.40 (1.67)	
Exemplary			Exemplary		2 (40.0)
Excellent		2 (40.0)	Excellent		1 (20.0)
Developed		3 (60.0)	Developed		1 (20.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		1 (20.0)
<b>Personnel Incident Information and Situational Awareness</b>	2.80 (.45)		<b>Sewage and Waste</b>	2.00 (1.00)	
Exemplary			Exemplary		2 (40.0)
Excellent		1 (20.0)	Excellent		1 (20.0)
Developed		4 (80.0)	Developed		2 (40.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
<b>Electrical Power System</b>	2.00 (.71)		<b>Medical Gases and Vacuum</b>	2.00 (1.00)	
Exemplary		1 (20.0)	Exemplary		2 (40.0)
Excellent		3 (60.0)	Excellent		1 (20.0)
Developed		1 (20.0)	Developed		2 (40.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		

<b>Item</b>	<b>Mean (SD)</b>	<b>N(%)</b>	<b>Item</b>	<b>Mean (SD)</b>	<b>N(%)</b>
<b>Fixed and Portable Electrical Generators</b>	2.80 (.45)		<b>Heating Ventilation and Air Conditioning (HVAC)</b>	3.00 (.00)	
Exemplary Excellent Developed Being Developed Needs Attention		1 (20.0) 4 (80.0)	Exemplary Excellent Developed Being Developed Needs Attention		5 (100.0)
<b>Information Technology (IT) and Computing Systems Resiliency</b>	2.20 (.84)		<b>Access to Critical Commodities and Services</b>	3.00 (.71)	
Exemplary Excellent Developed Being Developed Needs Attention		1 (20.0) 2 (40.0) 2 (40.0)	Exemplary Excellent Developed Being Developed Needs Attention		1 (20.0) 3 (60.0) 1 (20.0)
<b>Internal and External (to the VA) Alternate Care Sites</b>	2.40 (.55)		<b>Cash to Purchase Supplies/Services/Payroll During an Emergency</b>	3.00 (.00)	
Exemplary Excellent Developed Being Developed Needs Attention		3 (60.0) 2 (40.0)	Exemplary Excellent Developed Being Developed Needs Attention		5 (100.0)
<b>Maintenance of Voice and Data Communications through Satellite Link</b>	2.75 (.50)		<b>Satellite Telephones</b>	2.80 (.45)	
Exemplary Excellent Developed Being Developed Needs Attention		1 (25.0) 3 (75.0)	Exemplary Excellent Developed Being Developed Needs Attention		1 (20.0) 4 (80.0)

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
<b>Interoperable Communications with Police, Fire, Emergency Medical Services, Public Health and Emergency Management</b>	1.60 (.89)		<b>Internal Communications</b>	1.40 (.55)	
Exemplary		3 (60.0)	Exemplary		3 (60.0)
Excellent		1 (20.0)	Excellent		2 (40.0)
Developed		1 (20.0)	Developed		
Being Developed			Being Developed		
Needs Attention			Needs Attention		
<b>Community Based Outpatient Clinics (CBOCs)</b>	2.60 (.55)		<b>Home Based Care</b>	2.20 (.45)	
Exemplary			Exemplary		
Excellent		2 (40.0)	Excellent		4 (80.0)
Developed		3 (60.0)	Developed		1 (20.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
<b>Specialty Outpatient Services</b>	2.40 (.55)		<b>Ambulatory Clinical Services</b>	2.60 (.55)	
Exemplary			Exemplary		
Excellent		3 (60.0)	Excellent		2 (40.0)
Developed		2 (40.0)	Developed		3 (60.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
<b>Research Capability</b>	2.75 (.50)		<b>Maintaining Patient Mental Health and Welfare</b>	2.20 (.84)	
Exemplary			Exemplary		1 (20.0)
Excellent		1 (25.0)	Excellent		2 (40.0)
Developed		3 (75.0)	Developed		2 (40.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		

**\*Note.** 1 = Exemplary; 2 = Excellent; 3 = Developed; 4 = Being Developed; 5 = Needs Attention

**\*\*Note.** N may vary by capability as not every capability was assessed at each facility