

Table 16. Descriptive Analysis of VISN 8 Resiliency and Continuity of Operations Capabilities

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Maintaining Access to Facility for Critical Staff	3.00 (.63)		Fuel, Fuel Storage, and Fuel Pumps for Generators, Heating and Vehicles	1.67 (.82)	
Exemplary		1 (16.7)	Exemplary		3 (50.0)
Excellent		4 (66.7)	Excellent		2 (33.3)
Developed		1 (16.7)	Developed		1 (16.7)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
Maintaining Authorized Leadership (Leadership Succession)	2.33 (.52)		Emergency Water Conservation	2.67 (1.21)	
Exemplary		4 (66.7)	Exemplary		4 (66.7)
Excellent		2 (33.3)	Excellent		1 (16.7)
Developed			Developed		1 (16.7)
Being Developed			Being Developed		
Needs Attention			Needs Attention		1 (16.7)
Maintaining Employee Welfare and Personal Preparedness	2.83 (.75)		Emergency Potable Water Supply	1.67 (1.21)	
Exemplary		2 (33.3)	Exemplary		4 (66.7)
Excellent		3 (50.0)	Excellent		1 (16.7)
Developed		1 (16.7)	Developed		1 (16.7)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
Personnel Incident Information and Situational Awareness	1.83 (.75)		Sewage and Waste	3.17 (.41)	
Exemplary		2 (33.3)	Exemplary		
Excellent		3 (50.0)	Excellent		
Developed		1 (16.7)	Developed		5 (83.3)
Being Developed			Being Developed		1 (16.7)
Needs Attention			Needs Attention		
Electrical Power System	1.50 (.84)		Medical Gases and Vacuum	2.50 (.84)	
Exemplary		4 (66.7)	Exemplary		1 (16.7)
Excellent		1 (16.7)	Excellent		1 (16.7)
Developed		1 (16.7)	Developed		4 (66.7)
Being Developed			Being Developed		
Needs Attention			Needs Attention		

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Fixed and Portable Electrical Generators	2.33 (1.03)		Heating Ventilation and Air Conditioning (HVAC)	1.83 (.98)	
Exemplary		2 (33.3)	Exemplary		3 (50.0)
Excellent			Excellent		1 (16.7)
Developed		4 (66.7)	Developed		2 (33.3)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
Information Technology (IT) and Computing Systems Resiliency	1.83 (.75)		Access to Critical Commodities and Services	3.00 (.89)	
Exemplary		2 (33.3)	Exemplary		
Excellent		3 (50.0)	Excellent		2 (33.3)
Developed		1 (16.7)	Developed		2 (33.3)
Being Developed			Being Developed		2 (33.3)
Needs Attention			Needs Attention		
Internal and External (to the VA) Alternate Care Sites	3.17 (.98)		Cash to Purchase Supplies/Services/Payroll During an Emergency	2.50 (.84)	
Exemplary			Exemplary		1 (16.7)
Excellent		2 (33.3)	Excellent		1 (16.7)
Developed		1 (16.7)	Developed		4 (66.7)
Being Developed		3 (50.0)	Being Developed		
Needs Attention			Needs Attention		
Maintenance of Voice and Data Communications through Satellite Link	1.67 (.82)		Satellite Telephones	2.40 (.55)	
Exemplary		3 (50.0)	Exemplary		
Excellent		2 (33.3)	Excellent		3 (60.0)
Developed		1 (16.7)	Developed		2 (40.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Interoperable Communications with Police, Fire, Emergency Medical Services, Public Health and Emergency Management	2.67 (1.21)		Internal Communications	2.33 (.82)	
Exemplary		1 (16.7)	Exemplary		1 (16.7)
Excellent		2 (33.3)	Excellent		2 (33.3)
Developed		1 (16.7)	Developed		2 (50.0)
Being Developed		2 (33.3)	Being Developed		
Needs Attention			Needs Attention		
Community Based Outpatient Clinics (CBOCs)	2.83 (1.17)		Home Based Care	1.83 (.41)	
Exemplary		1 (16.7)	Exemplary		1 (16.7)
Excellent		1 (16.7)	Excellent		5 (83.3)
Developed		2 (33.3)	Developed		
Being Developed		2 (33.3)	Being Developed		
Needs Attention			Needs Attention		
Specialty Outpatient Services	2.00 (.63)		Ambulatory Clinical Services	2.33 (.82)	
Exemplary		1 (16.7)	Exemplary		1 (16.7)
Excellent		4 (66.7)	Excellent		2 (33.3)
Developed		1 (16.7)	Developed		3 (50.0)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
Research Capability	3.00 (.82)		Maintaining Patient Mental Health and Welfare	2.33 (.82)	
Exemplary			Exemplary		1 (16.7)
Excellent		1 (25.0)	Excellent		2 (33.3)
Developed		2 (50.0)	Developed		3 (50.0)
Being Developed		1 (25.0)	Being Developed		
Needs Attention			Needs Attention		

***Note.** 1 = Exemplary; 2 = Excellent; 3 = Developed; 4 = Being Developed; 5 = Needs Attention

****Note.** N may vary by capability as not every capability was assessed at each facility