

Table 1. Descriptive Analysis for All Facilities Program Level Capabilities

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Systems based approach to the development, implementation, management, and maintenance of the Emergency Management Program	2.79 (.82)		Incorporation of Continuity planning into the activities of the Facility's Emergency Management Program to ensure organizational continuity and resiliency of mission-critical functions, processes, and systems	3.06 (.93)	
Exemplary		3 (9.1)	Exemplary		1 (3.0)
Excellent		6 (18.2)	Excellent		8 (24.2)
Developed		19 (57.6)	Developed		14 (42.4)
Being Developed		5 (15.2)	Being Developed		8 (24.2)
Needs Attention			Needs Attention		2 (6.1)
Administrative activities ensure the Emergency Management Program meets its mission and objectives	2.91 (.84)		Emergency Operations Plan	2.88 (.93)	
Exemplary		2 (6.1)	Exemplary		2 (6.1)
Excellent		6 (18.2)	Excellent		9 (27.3)
Developed		19 (57.6)	Developed		14 (42.4)
Being Developed		5 (15.2)	Being Developed		7 (21.2)
Needs Attention		1 (3.0)	Needs Attention		1 (3.0)
Development, Implementation, Management, and Maintenance of an Emergency Management Committee process to support the Emergency Management Program	3.03 (1.00)		Incorporation of Comprehensive instructional activity into the preparedness activities of the facility's Emergency Management Program	3.09 (1.07)	
Exemplary		3 (9.4)	Exemplary		2 (6.1)
Excellent		5 (15.6)	Excellent		9 (27.3)
Developed		13 (40.6)	Developed		8 (24.2)
Being Developed		10 (31.3)	Being Developed		12 (36.4)
Needs Attention		1 (3.1)	Needs Attention		2 (6.1)

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Development, Implementation, and Maintenance of a Hazard Vulnerability Analysis process as the foundation for conducting the Emergency Management Program	2.67 (.96)		Incorporation of a range of exercise Types into the Facility's Emergency Management Program	2.45 (.79)	
Exemplary		5 (15.2)	Exemplary		5 (15.2)
Excellent		6 (18.2)	Excellent		9 (27.3)
Developed		18 (54.5)	Developed		18 (54.5)
Being Developed		3 (9.1)	Being Developed		1 (3.0)
Needs Attention		1 (3.0)	Needs Attention		
Incorporation of Comprehensive mitigation planning into the Facility's Emergency Management Program	2.91 (.98)		Demonstration of Systems-based evaluation of the facility's overall Emergency Management Program and its Emergency Operations Plan	3.03 (1.05)	
Exemplary		3 (9.1)	Exemplary		3 (9.1)
Excellent		7 (21.2)	Excellent		6 (18.2)
Developed		14 (42.4)	Developed		13 (39.4)
Being Developed		8 (24.2)	Being Developed		9 (27.3)
Needs Attention		1 (3.0)	Needs Attention		2 (6.1)
Incorporation of Comprehensive preparedness planning in the Facility's Emergency Management Program	2.76 (.90)		Incorporation of accepted improvement recommendations into the Emergency Management Program and its components such that the process becomes one of a learning organization	2.97 (.98)	
Exemplary		3 (9.1)	Exemplary		2 (6.1)
Excellent		9 (27.3)	Excellent		8 (24.2)
Developed		14 (42.4)	Developed		14 (42.4)
Being Developed		7 (21.2)	Being Developed		7 (21.2)
Needs Attention			Needs Attention		2 (6.1)

***Note.** 1 = Exemplary; 2 = Excellent; 3 = Developed; 4 = Being Developed; 5 = Needs Attention

****Note.** N may vary by capability as not every capability was assessed at each facility