

Table 22. Descriptive Analysis of VISN 12 Resiliency and Continuity of Operations Capabilities

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Maintaining Access to Facility for Critical Staff	3.86 (.90)		Fuel, Fuel Storage, and Fuel Pumps for Generators, Heating and Vehicles	2.14 (.69)	
Exemplary			Exemplary		1 (14.3)
Excellent			Excellent		4 (57.1)
Developed		3 (42.9)	Developed		2 (28.6)
Being Developed		2 (28.6)	Being Developed		
Needs Attention		2 (28.6)	Needs Attention		
Maintaining Authorized Leadership (Leadership Succession)	2.29 (1.11)		Emergency Water Conservation	3.43 (1.51)	
Exemplary		2 (28.6)	Exemplary		1 (14.3)
Excellent		2 (28.6)	Excellent		1 (14.3)
Developed		2 (28.6)	Developed		1 (14.3)
Being Developed		1 (14.3)	Being Developed		2 (28.6)
Needs Attention			Needs Attention		2 (28.6)
Maintaining Employee Welfare and Personal Preparedness	2.86 (.38)		Emergency Potable Water Supply	3.14 (1.07)	
Exemplary			Exemplary		
Excellent		1 (14.3)	Excellent		2 (28.6)
Developed		6 (85.7)	Developed		3 (42.9)
Being Developed			Being Developed		1 (14.3)
Needs Attention			Needs Attention		1 (14.3)
Personnel Incident Information and Situational Awareness	3.00 (.58)		Sewage and Waste	3.43 (.79)	
Exemplary			Exemplary		
Excellent		1 (14.3)	Excellent		
Developed		5 (71.4)	Developed		5 (71.4)
Being Developed		1 (14.3)	Being Developed		1 (14.3)
Needs Attention			Needs Attention		1 (14.3)
Electrical Power System	1.57 (.79)		Medical Gases and Vacuum	1.86 (.90)	
Exemplary		4 (57.1)	Exemplary		3 (42.9)
Excellent		2 (28.6)	Excellent		2 (28.6)
Developed		1 (14.3)	Developed		2 (28.6)
Being Developed			Being Developed		
Needs Attention			Needs Attention		

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Fixed and Portable Electrical Generators	2.71 (1.38)		Heating Ventilation and Air Conditioning (HVAC)	2.14 (.69)	
Exemplary		2 (28.6)	Exemplary		1 (14.3)
Excellent			Excellent		4 (57.1)
Developed		4 (57.1)	Developed		2 (28.6)
Being Developed			Being Developed		
Needs Attention		1 (14.3)	Needs Attention		
Information Technology (IT) and Computing Systems Resiliency	2.71 (.49)		Access to Critical Commodities and Services	2.86 (1.07)	
Exemplary			Exemplary		1 (14.3)
Excellent		2 (28.6)	Excellent		1 (14.3)
Developed		5 (71.4)	Developed		3 (42.9)
Being Developed			Being Developed		2 (28.6)
Needs Attention			Needs Attention		
Internal and External (to the VA) Alternate Care Sites	3.00 (1.00)		Cash to Purchase Supplies/Services/Payr oll During an Emergency	2.86 (.69)	
Exemplary			Exemplary		
Excellent		2 (28.6)	Excellent		2 (28.6)
Developed		4 (57.1)	Developed		4 (57.1)
Being Developed			Being Developed		1 (14.3)
Needs Attention		1 (14.3)	Needs Attention		
Maintenance of Voice and Data Communications through Satellite Link	4.00 (1.41)		Satellite Telephones	2.57 (.54)	
Exemplary			Exemplary		
Excellent			Excellent		3 (42.9)
Developed		1 (50.0)	Developed		4 (57.1)
Being Developed			Being Developed		
Needs Attention		1 (50.0)	Needs Attention		

Item	Mean (SD)	N(%)	Item	Mean (SD)	N(%)
Interoperable Communications with Police, Fire, Emergency Medical Services, Public Health and Emergency Management	2.71 (1.11)		Internal Communications	2.29 (.95)	
Exemplary		4 (57.1)	Exemplary		2 (28.6)
Excellent		2 (28.6)	Excellent		1 (14.3)
Developed		1 (14.3)	Developed		4 (57.1)
Being Developed			Being Developed		
Needs Attention			Needs Attention		
Community Based Outpatient Clinics (CBOCs)	3.14 (.69)		Home Based Care	2.29 (1.11)	
Exemplary		1 (14.3)	Exemplary		2 (28.6)
Excellent		4 (57.1)	Excellent		2 (28.6)
Developed		2 (28.6)	Developed		2 (28.6)
Being Developed			Being Developed		1 (14.3)
Needs Attention			Needs Attention		
Specialty Outpatient Services	2.57 (.98)		Ambulatory Clinical Services	3.14 (.38)	
Exemplary		1 (14.3)	Exemplary		
Excellent		2 (28.6)	Excellent		
Developed		3 (42.9)	Developed		6 (85.7)
Being Developed		1 (14.3)	Being Developed		1 (14.3)
Needs Attention			Needs Attention		
Research Capability	3.00 (.00)		Maintaining Patient Mental Health and Welfare	2.43 (.79)	
Exemplary		5 (100.0)	Exemplary		1 (14.3)
Excellent			Excellent		2 (28.6)
Developed			Developed		4 (57.1)
Being Developed			Being Developed		
Needs Attention			Needs Attention		

***Note.** 1 = Exemplary; 2 = Excellent; 3 = Developed; 4 = Being Developed; 5 = Needs Attention

****Note.** N may vary by capability as not every capability was assessed at each facility